

**2024-2028
Financial Planning
Core Services
Regional Emergency Services**

226 Union Bay Fire Protection
Local Service Area

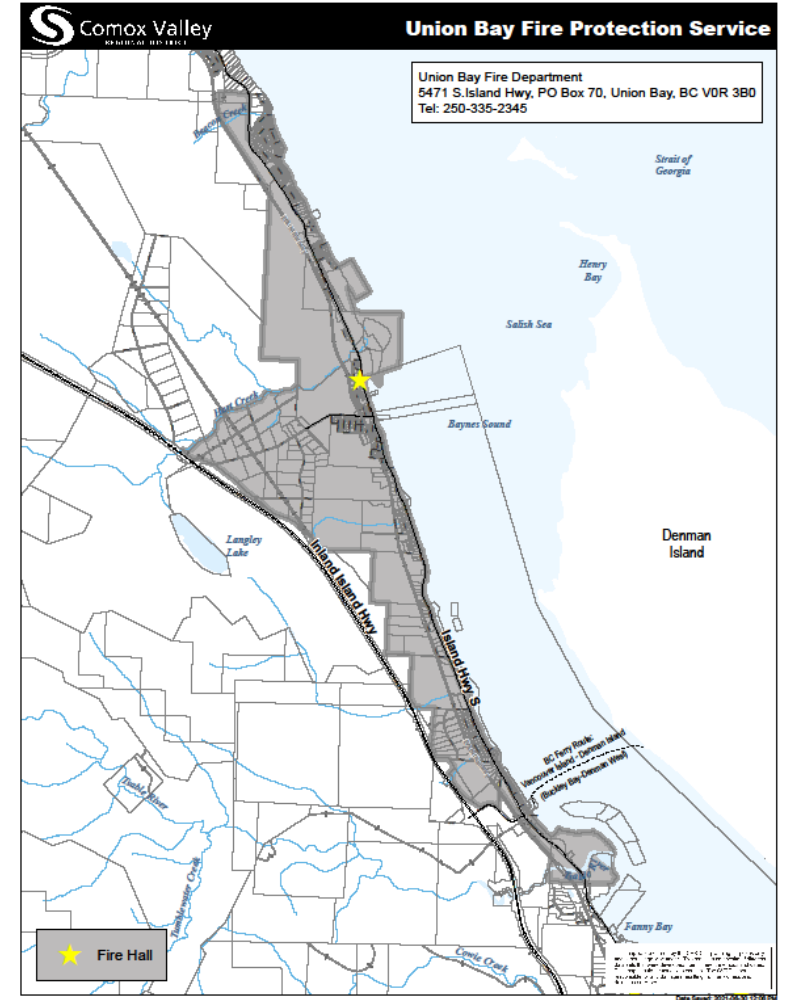




Core Service

Regional Emergency Services

Core Service	Regional Emergency Services
Service Function Name	Union Bay Fire Protection Local Service Area
Service Sub-functions	None
Purpose	To provide fire protection within the Union Bay Service Area
Participants	Defined Portion of Electoral Area A
2024 Proposed Changes to Service	Merging with Fanny Bay





2023 Accomplishments

- 100 responses.
- Started new firehall project.
- Joining of Union Bay and Fanny Bay Fire Departments.



Trends, Challenges and Opportunities

- Increased cost of supplies.
- Merged with Fanny Bay Fire.
- Funds from CEPF grant for training and supplies.



Strategic Priorities and Initiatives

Type	Initiative	Comment
Board	Design and construct the Union Bay firehall	Complete design July 2024, RFQ Fall, and start building winter



Human Resource

	2024	2025
Opening FTE Balance	1.27	0.99
Addition Request		
Full time		
Part Time		
Temporary /Casual		
Adjustments	(0.28)	
Total Change	(0.28)	0.00
Ending FTE Balance	0.99	0.99



Expenses

Year over Year Change

	2023 Approved Budget	2024 Proposed Budget	Increase (Decrease)	
			(\$)	(%)
Support Services	\$19,470	\$21,935	\$2,465	12.7%
Personnel Costs	143,737	123,428	(20,309)	(14.1%)
Grants to Other Orgs	284,180	370,229	86,049	30.3%
Materials, Supplies & Utilities	43,071	16,620	(26,451)	(61.4%)
Contract & General Services	12,920	11,779	(1,141)	(8.8%)
Transfer to Reserve	93,306	149,843	56,537	60.6%
Transfer to Other Services	1,200	1,613	413	34.4%
Minor Capital	25,050	10,000	(15,050)	(60.1%)
Total	622,934	705,447	82,513	13.2%

Key Notes

- Increase to operational grant submission
- 26.3K grant for protective gear in '23
- Transfers to reserves increased



Revenue

Year over Year Change

	2023 Approved Budget	2024 Proposed Budget	Increase (Decrease)	
			(\$)	(%)
Taxation	\$550,000	\$600,000	\$50,000	9.1%
Government Grants	26,261	-	(26,261)	(100.0%)
Prior Year Surplus	46,673	-	(46,673)	(100.0%)
Recoveries from Other Functions	-	105,447	105,447	100.0%
Total	622,934	705,447	82,513	13.2%

Key Notes

- Increase in taxation
- UBCM grant for protective gear received in 2023
- Recovery from Fanny Bay Fire



Funding Sources

Tax Requisition

Union Bay Fire Protection Local Service Area 226

Requisition Budget	2023 Actual	2024 PB	2025 FP	2026 FP	2027 FP	2028 FP
Defined Area						
V-771-CNR-SRVA#83	550,000	600,000	650,000	720,000	750,000	750,000
	\$550,000	\$600,000	\$650,000	\$720,000	\$750,000	\$750,000
Change from Previous year		\$50,000	\$50,000	\$70,000	\$30,000	\$0
Residential Tax Rate Estimate (per \$1,000 of assessed value)	0.6856	0.7653	0.8291	0.9183	0.9566	0.9566

Estimates are based on 2024 Completed Roll at Proposed Budget January 2024



Operating Budget: 2025-2028 Projections

Category	2025	2026	2027	2028
Taxation	\$650,000	\$720,000	\$750,000	\$750,000
Recoveries from Other Functions	108,083	110,785	113,555	116,394
Total Revenue	758,083	830,785	863,555	866,394
Support Services	21,935	21,935	21,935	21,935
Personnel Costs	133,957	142,013	146,207	150,527
Grants to Other Organizations	379,485	388,972	398,697	408,664
Materials, Supplies & Utilities	17,120	17,120	17,620	17,620
Contract & General Services	12,157	12,548	12,954	12,496
Debt Charges	110,025	214,025	209,525	205,025
Transfer to Reserve	71,294	25,959	48,295	36,690
Transfer to Other Services	1,710	1,813	1,922	2,037
Minor Capital	10,400	6,400	6,400	11,400
Total Expenses	758,083	830,785	863,555	866,394

**226 Union Bay Fire Protection Local
Service Area
2023-2033 Capital Planning**





Asset Management Update

- Asset management plan for the new hall will be created as part of commissioning of the hall.
- Following FUS recommendations for replacement of Engines.



2024-2028 Capital Plan

- Build new firehall.
- Replace three sets of bunker gear per year.
- Replace vehicle 28 in 2025.
- Replace lead engine in 2026.



2024-2028 Capital Plan

	2024	2025	2026	2027	2028
1167 – Fire Hall	-	\$4,000,000	-	-	-
1168 – Fire Vehicle Replacement	-	300,000	\$850,000	-	-
1171 – Annual Capital Equipment	\$7,800	-	-	\$254,000	450,000
Total	7,800	4,300,000	850,000	254,000	450,000

Build new firehall ; Replace three sets of bunker gear per year ; Replace vehicle 28 in 2025; Replace lead engine in 2026



Union Bay Fire Hall

- Total Project Budget for the building and fire equipment apparatus of \$4,000,000.
- Projected to start construction on the new fire hall in early 2025
- The \$4,000,000 funding mix for the project utilizes a balanced approach of:
 - Community Works Funds (Gas Tax) \$1,100,000
 - Growing Communities Fund \$1,195,000
 - Long –Term Debt \$1,705,000



2029-2033 Long Term Capital Plan

	2029	2030	2031	2032	2033
1167 – Fire Hall	-	-	-	-	-
1168 – Fire Vehicle Replacement	-	-	-	-	-
1171 – Annual Capital Equipment	\$125,000	-	-	-	-
Total	125,000	-	-	-	-



Reserves

Projected Balances

Reserve	2023 Ending Balance
226 – Future Expenditure Reserve	\$10,224
809 – Capital Works Reserve	1,189,570
Total	1,199,794



Future Expenditure Reserve (226)

Projected Balances

	2024	2025	2026	2027	2028
Opening Balance	\$10,224	\$20,853	\$26,507	\$32,188	\$35,319
Contributions to Reserve	10,629	5,654	5,681	3,131	6,162
Transfers to Operating	-	-	-	-	-
Ending Balance	20,853	26,507	32,188	35,319	41,481








Capital Works Reserve (809)

Projected Balances

	2024	2025	2026	2027	2028
Opening Balance	\$1,189,570	\$1,320,984	\$1,086,624	\$756,902	\$548,066
Contributions to Reserve	139,214	65,640	20,278	45,164	30,528
Transfers to Capital	7,800	300,000	350,000	254,000	450,000
Ending Balance	1,320,984	1,086,624	756,902	548,066	128,594



Summary

Fiscal Responsibility 	Climate Crisis & Environmental Stewardship & Protection 	Community Partnerships 	Indigenous Relations 	Accessibility, Diversity, Equity & Inclusion 
<p>Exploring opportunities to continue to keep the cost of the service delivery as low as possible</p>	<p>Switching from gas powered to electric tools and equipment whenever possible</p>	<p>Part of a mutual aid agreement with all valley fire departments</p>	<p>Staff continuing to take training whenever available</p>	<p>Continually working on creating an inclusive culture within the fire department</p>



Options & Recommendations

- That the proposed 2024-2028 financial plan for the function 226, Union Bay Fire Protection Local Service Area, be approved.



Questions?